

Studies:

- Seminar “The New Challenges for the Internal Audit” (2005-Institute of Internal Auditors Belgium)
- Financial Management (2002- Suez University)
- Company Management (1994-1995- Vlerick)
- Course Environmentology (1993-1994-UIA)
- IIA-Round Table: Risk analysis (1992)
- Programme “Corporate taxation” (1991-1992-Vlerick)
- Master in Internal Auditing (1990-1992-IPO)
- Seminar “Administrative Organisation and Internal Control” (1989-Vlerick)
- University degree Computer Science & Cost accounting principles, issued by UFSIA (1986)

- Business management courses (Katholieke Universiteit Leuven)
- Bachelor applied economic sciences at UFSIA
- Licentiate in Law at the UIA (Universitaire Instelling Antwerpen) Specialisation: Administrative law, Commercial law, Corporate law, Legislative policy
- Certificate Fernand Nédée cycle
- Candidate of Law at UFSIA (Universitaire Faculteiten Sint-Ignatius te Antwerpen)
- Secondary education: Latin-Math/Latin-Sciences, at the Onze-Lieve-Vrouwe College in Antwerp

Profession:

2005 –

- Director-general of the Verwarmingsfonds VZW

<p>The Verwarmingsfonds VZW is a non-profit organisation, under the supervision of the heating sector, a.o. the Belgian Petroleum federation, the Federal Public Service of Economy and the office of the Federal Minister of Social Integration. It potentially manages 40,000,000 euros..</p>

- Managing director “Kuylen, Pecqueur & Partners” “Kuylen, Pecqueur & Partners “

a company focusing on project development, consultancy and expertise in the field of vehicle technology and ecological transport”

- Auditing Director “Legal Auditors”
 - Commercial Court Judge at the Commercial Court in Antwerp
 - Consultant
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2003 – 2005

- Manager Business Development & External Relations Alfacam NV
- Legal Advisor Alfacam

Alfacam is a company that is active in the telecom sector.
Recently the company launched a new television channel (Euro 1080).
Walter Kuylen was made ultimately responsible for new activities; he was also responsible for the contacts with the different authorities

- Commercial Court Judge at the Commercial Court in Antwerp
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2002 - 2003

- Home Services Department Manager Electrabel NV

*Ultimately responsible for products supporting the sale of energy by Electrabel Customer Solutions.
Culminated in a business plan, which was successfully defended by W. Kuylen before the General Management in June 2002.
Walter Kuylen was made ultimately responsible for its further implementation*

- Administrator Citensy NV
- Commercial Court Judge at the Commercial Court in Antwerp

2000 - 2002

- Environment & Mobility Manager Electrabel NV

*In this capacity ultimately responsible for environmental goods (alternative fuels, heat pumps, wind energy, ...) of Electrabel NV concerning all aspects: marketing, technological, economic,
The above entailed contacts with the European Commission, the different Belgian authorities and companies. On the basis of a business plan drawn up by W. Kuylen, in which activities were taken up for the entire Suez Group, the orientation of these activities was developed further.*

- Administrator –director Citensy NV
- Administrator ENGVA
- Administrator AVERE
- Legal advisor for the General Management
- Commercial Court Judge at the Commercial Court of Antwerp

The functions held between 1996-2002 entailed contacts with:

- all offices of Ministers and State Secretaries responsible for Environment and Energy;
- the European Commission;
- political parties and study services;
- cities and municipalities;
- the waste management sector (these contacts were highly intense): Sita (Watco + Sita main office + Sita Paris), Biffa, Van Gansewinkel, Sanitation Department of Antwerp, Leuven, Mechelen, Verviers..., ILVA, IVBO, IVAGO, ...; (level: board of directors, general management, mayor, competent aldermen, civil servants, ...)
- the press
- research institutions (ULB, Vito, ...);
- social partners (a.o. within the framework of the reform of Vlarem, ...);
- pressure groups, such as Testaankoop, etc;
- law firms (preparation legislation);
- car manufacturers.

The aim of the aforementioned contacts was, a.o.:

- contract negotiations with an eye to develop projects within the framework of image and product differentiation (also for Distrigas)
- ultimate responsibility as project leader
- subsidy dossiers
- creation of favourable legislation
- promoting image and creation of goodwill
- ...

1996 - 2000

- Advisor Electrabel Distribution Flanders responsible for Environment and Mobility (a.o. ecological vehicles, alternative forms of energy)
- Member of the Board of Directors of Citensy & Evelec
- Legal advisor to the General Management
- Commercial Court Judge at the Commercial Court of Antwerp

1994 - 1996

■ Secretary-General at the Instituut voor Ondernemingsparticipatie (seconded by Electrabel)

- *Under the authority of about fifty Belgian companies ultimately responsible for promoting employee participation in Belgium and Europe:*
- *Walter Kuylen reformed the Onderzoekscentrum voor Financiële Participatie into the Instituut voor Ondernemingsparticipatie;*
- *the aim was to create a favourable legislation;*
- *the aforementioned implied contacts with different authorities, political offices, political parties, political study services, (VLD, SP, CVP), ACV and ABVV, universities (KUL, KUB, ...), VBO, VEV, VKW, etc.;*
- *every two months an information brochure was distributed, which was overwhelmingly endorsed;*
- *culminated in a lecture by Walter Kuylen at a study evening in the Warande in Brussels, in the presence of the Minister-President of the Flemish government;*
- *also resulted in a study for the Flemish government.*

■ Commercial Court Judge at the Commercial Court of Brussels

1991 - 1994

■ Internal Auditor Electrabel

As senior auditor ultimately responsible for several operational audits.

■ Lecturer IVEHO (Instituut voor Economisch Hoger Onderwijs)

■ Guest lecturer VDAB (Vlaamse dienst voor Arbeidsbemiddeling/Flemish authority for Labour Market Mediation and Professional Training)

■ Member of the Institute of Internal Auditors

1988 - 1991

■ Head Internal Control and Coordination Ebes (Zone Flanders)

■ Lecturer Belgian Chamber of Accounting Officers in Antwerp

■ Lecturer IVEHO (Instituut voor Economisch Hoger Onderwijs)

1987 - 1988

■ Connected as auditor to Touche Ross International Antwerp (= internationally oriented company of auditors)

Audit experience in the banking, insurance, transport and textile sectors

■ Lecturer Belgian Chamber of Accounting Officers in Antwerp

1984 - 1987

- Lawyer at the Bar of Antwerp (Specialisation: Corporate law, Commercial law, Accounting law)
- Legal advisor for associations of Company auditors.

- Lecturer Belgian Chamber of Accounting Officers in Antwerp (Since 1986)

Personal details:

Born in Antwerp on 11/05/1960

Belgian nationality

- Reserve officer of the Belgian navy

- Knight in the Order of Leopold
Knight in the Order of the Crown